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# Assessment of regions using an index for a location's attractiveness for business development

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## ABSTRACT

A system of 36 regional-level indicators is selected to create a new index measuring a location's attractiveness for business development (the *LA-index*), on the criteria of intelligence, networking and infrastructure, sustainability, digitalisation, learning, agility, innovativeness and knowledge. Business establishment is defined by nine indicators. Overall, the research data include 5,170 observations. The methodology presented is suitable for assessing the attractiveness of any region if the necessary data are available. We use correlation analysis and the Granger causality test to analyse the impact of business attractiveness on the establishment of new businesses. The main findings reveal that attractiveness for business development has a positive impact on the establishment of new businesses, but the determinants and time lags of this impact vary depending on the level of economic development of the region. The paper contributes to the regional economic development literature by exploring the concept of a location's attractiveness using the smartness approach, and by discovering the time lags of the impact of this on the establishment of new businesses. The paper provides original empirical evidence, which helps policy makers to develop more accurate strategies and decision-making process based on smartness determinants and delayed effect (impact over time).

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## 1. Introduction

The last decade has witnessed intensified competition among regions for investment, business projects, start-ups, individual entrepreneurs, etc. Certain prerequisites must be met in a host region if it is to attract business and investment inflow and convert the potential benefits into positive spill-over (Jurčić et al., 2020).

There is a close connection between regional factors and the benefits resulting from those factors. Location factors influence place selection, which may be more or

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less beneficial (Strzelczyk, 2015). Many studies have already highlighted the fact that countries that are attractive for business development (Godlewska-Majkowska & Komor, 2017; Strzelczyk, 2015) and for governance infrastructure (Younsi & Bechtini, 2019) are likely to attract more businesses and foreign direct investment. However, a policy of enhancing the business climate may be productive in some regions but not in others (Chin, 2020). Foreign investments have become increasingly vulnerable to the quality of institutions, as the motive for foreign investment has shifted from seeking markets and resources to seeking greater efficiency (Dunning, 2003). Deindustrialisation of the economy also leads to many changes in market systems (Budzyńska, 2016). However, what is less known and still needs in-depth investigation is how attractiveness for business development influences the indicators for the establishment of new businesses in different regions of the same country. An understanding of these variations in outcomes is key if planners and policymakers are to implement strategies that stimulate economic growth. So far, efficiency analysis has mostly been done at the national level. Theoretical and empirical research at the regional level (the NUTS level 3) in any one country is scant. It is important to point out that the overall business climate, including improvements in policies, laws, and regulations related to entrepreneurship and investment, can change over time, and theories need to be re-examined (Eicher et al., 2012).

Recently, the smartness approach has been developed more widely under the leadership of business practitioners and policymakers (e.g. Europe, 2020; Horizon, 2020; smart specialisation strategies). Smart specialisation is one example of the way in which smart-orientated innovation policy seeks to increase the development of European countries (Krammer, 2017). So far, many different pieces of research related to smartness have been published across the world, quite often emphasising innovation-driven growth and digitalisation (Foray et al., 2011; Martin et al., 2018) as well as soft abilities, such as entrepreneurial discovery (Vinod Kumar & Dahiya, 2017), managerial discretion and networking (Evans, 2019). Recently, the smartness approach has been used for the intelligent management of man-made environments (Jucevicius & Juceviciene, 2015). The smartness approach is basic for improving governance and seeking economic efficiency (Caragliu et al., 2011), for sustainable development (Gazzola et al., 2019; Martin et al., 2018; Kita & Šimberová, 2018), for competitiveness (Vinod Kumar & Dahiya, 2017) and for increasing investment attractiveness (Snieska et al., 2019). Despite the growing interest in the smartness approach, there is a lack of research combining it with the concept of attractiveness for business development. Therefore, this research does not analyse the usual infrastructure, economic, or institutional frameworks, but rather focuses on smartness determinants, such as intelligence, knowledge, agility, learning, networking, digitalisation, environment and sustainability. The analysis of a location's attractiveness for business development using the smartness approach might ensure that this analysis can be used over time and during economic challenges.

Taking into consideration the given context, the purpose of the article is to integrate the smartness approach into the concept of a location's attractiveness for business development, and evaluate the impact of this attractiveness on indicators for the establishment of a new business in NUTS level 3 regions of an advanced, small, open economy country.

The research methods include: a systematic, comparative and logical scientific literature analysis based on the methods of comparison, classification, systematisation and generalisation; secondary data analysis; and index, correlation and Granger causality tests.

The research employs panel data for socio-economic indicators of ten NUTS level 3 regions of an advanced, small, open economy, namely Lithuania, for 2007–2017. The *LA-index* is constructed from 36 characterising indicators, and new business establishment is defined by nine indicators. Overall, the research dataset includes 5,170 observations.

This paper makes several important contributions. First, it contributes to the regional economic development literature (Chin, 2020; Capello & Lenzi, 2018; Gazzola et al., 2019; Machado Junior, Nassif, Ribeiro, & Bazanni, 2018; Martin et al., 2018; Godlewska-Majkowska, 2018; Dubé et al., 2016; Strzelczyk, 2015) by exploring the concept of the attractiveness of a location for business development using the smartness approach, and by discovering the time lag of the impact of this attractiveness on the establishment of a new business. Secondly, the focus is placed on NUTS level 3 regions because attractiveness has been explored more commonly at country level. The methodology presented in this article has implications for territorial cohesion policies, and employment, labour market, and property development policies at a regional level. The paper provides original empirical evidence, which helps policy makers to develop more accurate strategies and decision-making process based on smartness determinants and delayed effect (impact over time).

The paper is organised as follows. The first section introduces the concept of attractiveness for business development, the impact of attractiveness on business development and economic growth, and the smartness approach. Section 3 discusses the methodology used for the assessment of the impact of a location's attractiveness for business development on certain business establishment indicators, with indicators being defined for the *LA-index* and the establishment of new businesses. The final section introduces the results of the empirical research and initiates a scientific discussion. At the end of the article, conclusions, limitations and directions for future research are submitted.

## 2. Theoretical background

The concept of attractiveness for business development is a research area that is among the most difficult to define, as it combines different interrelated aspects of favourable conditions for doing business, investment, living, working, learning and travelling. Therefore, we find overlapping concepts such as investment attractiveness (Godlewska-Majkowska, 2018; Strzelczyk, 2015), business environment (Kiseláková et al., 2019), economic environment (Dubé et al., 2016), business climate (Conroy et al., 2017), economic performance (Chin, 2020), market environment (Budzyńska, 2016), country characteristics (Kotler et al., 2019) and geomarketing (Ramadani et al., 2018). Research that focuses on location-specific rather than country-specific factors and that addresses issues of business development rather than the attraction of investment, uses the concept of a location's attractiveness for business development (Dubé

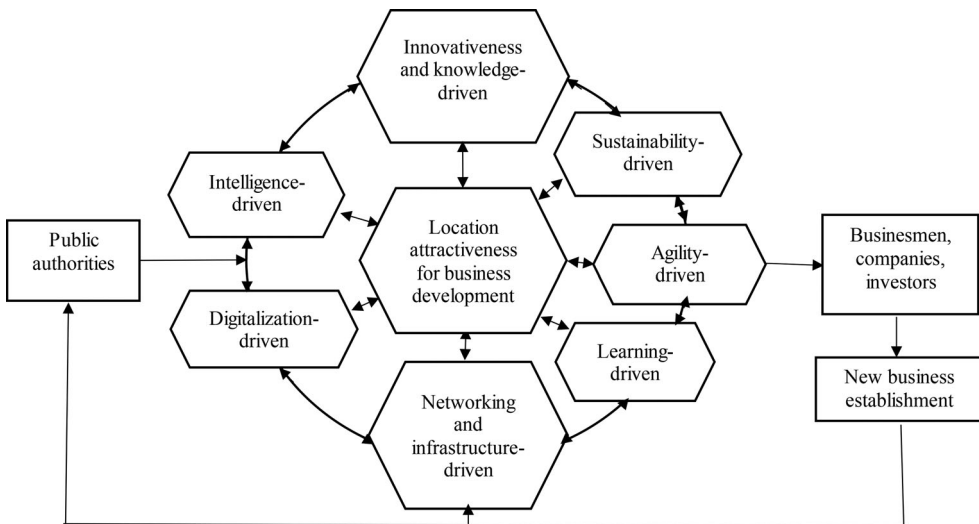
et al., 2016; Godlewska-Majkowska, 2018; Ramadani et al., 2018). In this article we include all of the definitions mentioned above in the analysis of the theoretical background, to give a deeper understanding of the impact of attractiveness for business development on the establishment of a new business. Following Kotler et al. (2019) and Dunning (2003), we define a location's attractiveness for business development as the particular characteristics and competitive advantages of the location that affect strategic decisions about the establishment or development (maintenance) of a business in this location. In the article we focus on the aspect of the establishment of a new business.

The factors that drive the location decision for a new start-up and those that influence the decision of a larger firm looking for a site for a new branch are likely to be very different (Conroy et al., 2017). The factors analysis that is usually done is based on the one of three theoretical frameworks, namely, the neo-classical, behavioural, or institutional framework (Kotler et al., 2019). The institutional approach plays a crucial role in the analysis of location attractiveness in the context of the establishment of a new business (Chin, 2020), but all these approaches are widely used in international business decision and business reallocation research. The first decision a company faces is the selection and evaluation of a foreign market (Aliouche & Schlenrich, 2011). Within the institutional approach, external factors (e.g. formal and informal institutions, such as trust, networks, and local policies) are of the utmost importance to firm behaviour (Conroy et al., 2017).

Initially, location attractiveness is analysed by considering infrastructure, economic or institutional frameworks (Lee, 2016). A country's attractiveness is determined by its macro environment, which includes, for instance, its economic, political, and social stability, whether it has favourable government policy, its market size and growth rate, its competitive landscape, its natural resources, its low-cost advantages, and its infrastructure; the attractiveness is adversely affected by corruption, inflation, lack of human development, and political risk (Brown et al., 2015). The most important determinants of attractiveness include tangible factors such as the country's market size, prospects for market growth, degree of economic development (or per capita income) and market openness as regards its political and institutional environment (Christiansen, 2004), as well as taxes. A country that has a higher level of political stability, transparency, and human development is more likely to be attractive (Lee, 2016). An effective approach to researching a new market involves gathering information about firms already operating in this market (Kotler et al., 2019). However, Dunning (2003) argues that the explanatory variables of investment attractiveness differ according to the motives for investment, the composition of the sector, the home and host countries of the investing firm, and a variety of firm-specific considerations; recently, intangible factors have become more important in developing the attractiveness of a location. 'Soft power', or the ability of a country to persuade or attract rather than coerce or buy (Nye, 2008), has recently become a means to success in international competition, because of political, social and environmental changes. The maturation of the knowledge-based economy and the emergence of the Internet as the dominant technological force, as well as an increase in intellectual capital and other kinds of intangible assets, have become the main factors affecting investment attractiveness (Dunning, 2003).

Numerous pieces of research stress the positive impact of an increase in attractiveness on the development of a location (Gokmenoglu et al., 2019; Táncošová, 2019), on workplaces and productivity (Li & Tanna, 2019), on the number of companies (Gokmenoglu et al., 2019), on GDP (Gokmenoglu et al., 2019; Táncošová, 2019) and on competitiveness (Kiseláková et al., 2019). Following Conroy et al. (2017), the number of studies at a regional level is noticeably smaller than the number at the country level. Furthermore, little is known about the impact of location attractiveness on the indicators for the establishment of a new business. Most research analyses the effects on the relocation of companies (Conroy et al., 2017; Kotler et al., 2019) or on foreign direct investment (Dunning, 2003; Younsi & Bechtini, 2019). Some studies analyse the interaction between location attractiveness and new business development at a regional level. Strzelczyk (2015) analysed Polish regions and found a positive relationship between the potential investment attractiveness of a region and the number of localised economic subjects in a particular voivodeship. A policy enhancing the business climate may be productive in some regions but not in others (Chin, 2020). We could find no research at regional level for an advanced, small, open economy in Eastern Europe. Eastern European countries offer a special case as they reflect economic development principles in a period of profound socio-economic transformation. Although these countries are mostly fully functioning market economies, the east–west divide is still evident.

The concepts of a smart city or region and smart specialisation have attracted great interest and have been widely adopted in European regional and innovation policy (Pirainen et al., 2017). A smart specialisation policy combines the support of entrepreneurs to discover new domains of future opportunities, the promotion of structural changes and non-neutrally designed policy instruments (Foray et al., 2011). In the mid-2000s, the smartness approach began to be applied in the spatial context of urban planning (Gazzola et al., 2019; Machado Junior et al., 2018; Martin et al., 2018). Businesses also benefit in numerous ways from being located in a smart city or region, from the higher use of urban services (Belanche et al., 2016), greater efficiency in their operations, the protection of their investments and a better service for their customers. The smartness approach covers innovation-driven growth and digitalisation (Gazzola et al., 2019; Machado Junior et al., 2018; Martin et al., 2018) together with dynamic abilities such as insight, agility, learning, networking, and communication (Capello & Lenzi, 2018; Jucevicius & Juceviciene, 2015; Varga, Sebestyén, Szabó, & Szerb, 2020; Vinod Kumar & Dahiya, 2017). Smartness is achieved through cooperation and networks among companies, institutions and citizens. Soft factors such as entrepreneurship (Vinod Kumar & Dahiya, 2017), learning (Jucevicius & Juceviciene, 2015), managerial discretion, clusters and networking (Evans, 2019) are distinguished as the determinants of a smartness approach. Although initially the smartness approach was treated as a pragmatic engineering method (Gazzola et al., 2019) for dealing with economic and social challenges by employing ICT, it subsequently became a means for the intelligent management of man-made environments (Jucevicius & Juceviciene, 2015). Following Caragliu et al. (2011), the smartness approach is basic for improving governance and seeking economic efficiency. So far, research on many different aspects of smartness has been published worldwide, quite often on smart cities (Caragliu et al., 2011; Vinod Kumar & Dahiya, 2017) and smart specialisation strategies (Krammer, 2017), as well as on sustainable development



**Figure 1.** Conceptual framework of the impact of a location's attractiveness for business development on new business establishment. Source: Authors.

(Gazzola et al., 2019; Martin et al., 2018) and competitiveness (Vinod Kumar & Dahiya, 2017). However, the concept of attractiveness has not been analysed in the context of the smartness approach (Snieska et al., 2019).

Figure 1 presents our conceptual view of location attractiveness for business development using the smartness approach. Following Snieska et al. (2019), Martin et al. (2018), Varga et al. (2020), Vinod Kumar and Dahiya (2017) and Jucevicius and Juceviciene (2015), the determinants of a location's attractiveness for business development are divided into seven groups: 1) intelligence-driven; 2) networking and infrastructure-driven; 3) sustainability-driven; 4) digitalisation-driven; 5) learning-driven; 6) agility-driven; and 7) innovativeness and knowledge-driven attractiveness. The more detailed characteristics of determinants are presented in other article, namely Snieska et al. (2019).

We use the institutional framework (Kotler et al., 2019) for the analysis of the impact of attractiveness on the establishment of new businesses. Public authorities are recognised as responsible for the determinants of a location's attractiveness and the implementation of appropriate strategies. Businessmen, companies and investors are recognised as the exploiters of a location's attractiveness and at the same time they are creators of location investment attractiveness. The networking and agglomeration affect incorporate different agents to build and expand the determinants of location's attractiveness. Such approach stresses the ability of different actors to work together for a common purpose (increase the attractiveness).

### 3. Data and research methodology

The impact of a location's attractiveness for business development on business establishment is analysed by creating the *LA-index* and comparing this with new business

establishment indicators, using correlation and the Granger causality test. The research is done in the context of regional disparities in economic development. The units of research are ten Lithuanian regions (NUTS level 3) classified into three groups, according to economic development level and importance to country's economy (White Paper of Lithuanian Regional Policy 2017–2030): European importance (Vilnius, Kaunas, and Klaipeda); national importance (Siauliai and Panevezys); and regional importance (Alytus, Marijampole, Taurage, Telsiai, and Utena). This classification clusters regions according to their different impacts on the national economy. In the regions of European importance, there are top-notch services and special types of infrastructure (universities, research and development (R&D) infrastructure, university hospitals, etc.), and these regions provide support for the development of services, giving high added value. In the regions of national importance, there are university departments and region-specific state-owned enterprises and institutions, and these regions provide support for the development of services and production, giving high added value. In the regions of regional importance, there are vocational training colleges and their departments, territorial departments of business service institutions, region-specific departments of state-owned enterprises, and facilities for the secondary level of healthcare, and these regions provide support for the development of production, giving high and medium added value.

Table 1 presents the indicators for a location's attractiveness for business development.

The selection of indicators is based on the literature research (Snieska et al. (2019), Martin et al. (2018), Varga et al. (2020), Vinod Kumar and Dahiya (2017)) and data availability. The identified seven factors groups are specified. Following Martin et al. (2018) "a complex adaptive systems theory", the indicators of less specified group (namely intelligence-driven, agility-driven, which are more difficult to characterise quantitatively) is more aggregated. Intelligence is the ability to learn, understand, and make judgments or have opinions that are based on reason, so the indicators (for example GDP per capita) which represent current locations characteristics, and development trajectory and potential are included. Agility is the ability to think quickly and clearly, so the indicators (for example young high-growth enterprises) which represent capacities of locations agents to be agile are included.

The *LA-index* was developed in the following way. The quantitative indicators and their values were selected (see Table 1), and an interdependence analysis (Pearson correlation) was carried out. Correlation analysis allows index indicators to be refined by eliminating duplicate and redundant information (Sušnik & van der Zaag, 2017). In order that the economic meaning was not distorted, pairs of indicators with an extremely close linear relationship (when the Pearson correlation coefficient exceeded 0.8) were submitted for evaluation to decide whether or not the elimination of one indicator from a pair of strongly correlated indicators would distort the economic information. This research involved 12 experts (7 scientists and 5 practitioners). Each expert provided their opinion on which indicator from each pair must be left in further research. The consistency level of agreement between experts regarding the indicators was evaluated by Cronbach's alpha coefficient. Value of 0.76 proved that answers have relatively high consistency as the value of 0.70 and higher is considered admissible.

On the basis of the expert recommendations, the initial number of 44 characterising indicators was reduced to 36. The use of expert evaluation in the index estimation



**Table 1.** The determinants and indicators of a location's attractiveness for business development.

Factor groups	Indicators
1. Intelligence-driven attractiveness	GDP per capita Proportion of the population using electronic public and administrative services Foreign direct investment per capita Tangible investment per capita Unemployment rate Domestic and international migration rate of the population per 1000 people Number of operating economic entities per 1000 people
2. Networking and infrastructure-driven attraction	Individuals who use e-commerce for personal purposes Individuals who have basic or above-basic overall digital skills Tonne-kilometres of goods carried by all modes of transport
3. Sustainability-driven attractiveness	Collected and disposed-of packaging waste Emission of pollutants into the atmosphere from stationary sources per square kilometre Environmental pollution taxes per capita paid and counted into municipal budgets, thousands. Fatal accidents at work per 100,000 employees In work at-risk-of-poverty rate
4. Digitalisation-driven attractiveness	Level of households' Internet access Use of computers and the Internet by employees
5. Learning-driven attractiveness	Number of people pursuing higher education (university and college students) per 1000 people Proportion of the population who have completed tertiary education Final consumption expenditure of households on education (% of total) Average gross monthly earnings
6. Agility-driven attractiveness	Turnover share of young high-growth enterprises in population of active enterprises Taxes per capita paid and counted into municipal budgets Municipal budget expenditure and income ratio Average annual ratio of the recipients of social benefits to residents Ratio of income gap to capital Number of companies becoming bankrupt per 1000 operating companies Self-employment rate
7. Innovativeness and knowledge-driven attraction	R&D expenditure as total % of GDP Proportion of companies that have implemented innovations Proportion of companies that have implemented technological innovations Proportion of turnover of innovative enterprises, compared to turnover of all enterprises Innovation expenditure as a percentage of total turnover R&D expenditure in higher education and governmental sectors, in millions of Euros Employees involved in R&D in higher education and governmental sectors Labour productivity per person employed

Source: Authors.

methodology, as well as the elimination of redundant indicators, distinguishes this methodology from various other methodologies used in the scientific literature for the evaluation of a concept with multiple criteria by an index.

Normalization of the values was performed by using the method of the distance between the minimal and the maximal values. The *LA-index* is a set of seven sub-indexes which represents the different factor groups (see Table 1). The *LA-index* is estimated by using the following mathematical function:

$$\begin{aligned}
 LA\text{-index} = & (w_1)Intell\_sub\text{-index} + (w_2)Netw\_Infrastrt\_sub\text{-index} \\
 & + (w_3)Sust\_sub\text{-index} + (w_4)Digit\_sub\text{-index} + (w_5)Learn\_sub\text{-index} \\
 & + (w_6)Agil\_sub\text{-index} + (w_7)Innov\_Knowl\_sub\text{-index}
 \end{aligned}
 \tag{1}$$

Here:

*LA-index* – location attractiveness for business development index;

*Intell\_sub-index* – intelligence-driven attractiveness sub-index;

*Netw\_Infrastrt\_sub-index* – networking and infrastructure-driven attractiveness sub-index;

*Sust\_sub-index* – sustainability-driven attractiveness sub-index;

*Digit\_sub-index* – digitalisation-driven attractiveness sub-index;

*Learn\_sub-index* – learning-driven attractiveness sub-index;

*Agil\_sub-index* – agility-driven attractiveness sub-index;

*Innov\_Knowl\_sub-index* – innovativeness and knowledge-driven attractiveness sub-index;

$w_i$  – weight coefficient of the  $i^{\text{th}}$  factor.

All the sub-indices are assigned an equal weight coefficient (1/7). Each sub-index is characterised by a different number of indicators with different weight coefficients: the indicators of the *Innov\_Knowl\_sub-index* are weighted by 0.125 (1/8); the indicators of *Netw\_Infrastrt\_sub-index* by 0.33 (1/3); the indicators of *Sust\_sub-index* by 0.2 (1/5); the indicators of *Digit\_sub-index* by 0.5 (1/2); the indicators of *Learn\_sub-index* by 0.25 (1/4); and the indicators of *Intell\_sub-index* and *Agil\_sub-index* - by 0.14 (1/7).

The *LA-index* robustness and sensitivity analysis justifies the reliability of the index and the transparency of the estimations.

Following Kiseláková et al. (2019), Strzelczyk (2015), and Godlewska-Majkowska (2018), indicators for new business establishment, excluding those used in the *LA-index*, were identified (see Table 2).

As indicators, which indirectly characterise new business establishment, we included non-residential and residential buildings. The practice showed that when large business (manufacture) comes to a separate location, it usually invests to infrastructure first. Smaller businesses (services, trade) usually rent infrastructure. Therefore, attractiveness for business is closely related to attractiveness for living.

The business establishment indicators described above were compared with the *LA-index* by employing correlation and the Granger causality test. The correlation analysis shows the strength of the relationship between the location's attractiveness and the establishment of new businesses. The use of the Granger causality test defines the delayed effect (lags) and the direction of the relationship between a location's attractiveness for business development and the establishment of new businesses (Gokmenoglu et al., 2019). The best lag value (5 years) for the dependent variable was chosen according to the Akaike (AIC) criterion (its minimum value). The research applied a 95% confidence level with 1, 2, 3, 4 and 5 lags (in years), so the null hypothesis, that a location's attractiveness for business development does not have

**Table 2.** New business establishment indicators.

Indicator groups	Indicators
Corporate and workplace	<ul style="list-style-type: none"> <li>Share of newly registered companies compared to already operating economic entities,</li> <li>Number of newly registered small and medium enterprises, per 1000 people per year</li> <li>Number of newly created workplaces, per 1000 people per year</li> </ul>
Self-employment	<ul style="list-style-type: none"> <li>Number of natural persons working under a business licence, per 1000 people;</li> <li>Number of natural persons working under an individual activity certificate, per 1000 people</li> </ul>
Youth self-employment	<ul style="list-style-type: none"> <li>Proportion of number of young people (aged 18-29) working under a business licence to the total number of self-employed of this type</li> <li>Proportion of number of young people (aged 18-29) working under an individual activity certificate to the total number of self-employed of this type</li> </ul>
Infrastructure (buildings)	<ul style="list-style-type: none"> <li>Number of newly issued building permits for non-residential buildings, per 1000 people</li> <li>Number of newly issued building permits for residential buildings, per 1000 people</li> </ul>

Source: Authors.

any impact on the business establishment indicators, is accepted when the estimated probability of the F statistics is higher than 0.05. The stationarity of the indicators was tested before the Granger causality test was performed, and the results of the unit root test confirmed that all the indicators had stationary time lines. The calculations were done using the econometric software GRETL.

Based on the availability of Statistics Lithuania data for the regions, the period of analysis was 2007–2017 (Tables 1 and 2). All the region-level indicators from the *LA-index* framework were used. Data for three indicators from the *LA-index* and two business establishment indicators, namely the self-employment rate, the proportion of the turnover of innovative enterprises to the turnover of all enterprises, innovation expenditure as a percentage of total turnover, the number of natural persons working under a business licence per 1000 people, and the number of natural persons working under an individual activity certificate per 1000 people, were missing for two out of the eleven analysed years for all regions. When the region was lacking several years of data, the data were predicted in the following way. If only an intermediate value was missing from the data, the missing value was filled in as the mean value of the two adjacent values. If a missing value was at the end or beginning of a time series, then a linear regression model with a coefficient of determination satisfying the regression conditions was used to predict this value. Data were missing for the self-employment rate, the number of natural persons working under a business licence per 1000 people and the number of natural persons working under an individual activity certificate per 1000 people for the years 2007 and 2008 for all regions. The prediction for these indicators was performed using linear regression models with the aim of keeping the coefficient of determination as high as possible. There were data for the turnover of innovative enterprises compared to the turnover of all enterprises and the innovation expenditure as a percentage of total turnover for every two years, so the missing data were filled in with the mean values of the adjacent values.

The descriptive statistics for the data show a wide variety in the analysed indicators, as the regions have different development levels. Table 3 provides descriptive statistics for a single representative indicator from each factor group of location's attractiveness for business development.

**Table 3.** Descriptive statistics.

• Data descriptive statistics	Mean	Median	Maximum	Minimum	Std. Dev.
• Foreign direct investment per capita, Euro	2444.027	1065.500	14392.00	117.0	3079.800
• Individuals who use e-commerce for personal purposes	34.810	34.175	310.300	9.830	28.400
• Environmental pollution taxes per capita paid and counted into municipal budgets, thousand Euro	543.764	333.00	1648.000	53.000	504.525
• Use of computers and the Internet by employees	44.100	44.600	62.000	16.00	11.757
• Average gross monthly earnings, Euro	610.127	570.300	1226.400	385.900	146.089
• Taxes per capita paid and counted into municipal budgets	715.154	461.500	2073.000	55.00	595.567
• Proportion of turnover of innovative enterprises, compared to turnover of all enterprises	60.307	58.850	94.600	13.700	15.225

Source: Authors.

For example, foreign direct investment per capita was, on average, €2444, and it varied over a comparatively large interval, from €117 to €14,392. The difference between the regions can be shown by examining the following indicators: the figure for gross monthly earnings was, on average, €610 and it varied from €385.90 to €1,226.40 during the analysed period; the number of newly registered small and medium enterprises per 1000 people per year was, on average, 2.01 (and varied from 0.78 to 9.10) and the number of newly created workplaces per 1000 people per year was 1.49 (and varied from 0.60 to 3.16).

#### 4. Research results

The correlation between the *LA-index* and the business establishment indicators (see Table 4) proves that there is a moderate (Pearson correlation coefficient varies from 0.40 to 0.59) or strong (varies from 0.60 to 0.79) relationship between a location's attractiveness for business development and the establishment of businesses.

The impact of a location's attractiveness for business development over time, analysed by applying the Granger causality test, is presented in Table 5. Only non-validated null hypotheses are included.

#### 5. Discussion

We found that all regions under consideration show a moderate or strong positive correlation between the *LA-index* and the corporate and workplace indicators and between the *LA-index* and the self-employment indicators, which confirms that a location's attractiveness for business development is conducive to the establishment of businesses (particularly small and medium-sized ones), job creation and self-employment. These findings are in agreement with previous studies (Chin, 2020; Godlewska-Majkowska & Komor, 2017; Strzelczyk, 2015), showing that the integration of the new approach (namely the smartness approach) into the concept of a location's attractiveness for business development does not distort any economic tendencies. On the contrary, the integration of the new approach is important in qualitative terms (for giving insights) when making strategic decisions.

**Table 4.** Correlation between the *LA-index* and the new business establishment indicators, 2007–2017.

Business establishment indicator groups	Indicators	Correlation			
		All regions (n = 110)	European importance (n = 33)	National importance (n = 22)	Regional importance (n = 55)
Corporate and workplace	Share of newly registered companies compared to share of already operating economic entities, per 1000 people	0.639 ( $p < 0.05$ )	0.569 ( $p < 0.05$ )	0.232 ( $p > 0.05$ )	0.377 ( $p > 0.05$ )
	Number of newly registered small and medium enterprises, per 1000 people per year	0.773 ( $p < 0.05$ )	0.632 ( $p < 0.05$ )	0.548 ( $p < 0.05$ )	0.495 ( $p < 0.05$ )
	Number of newly created workplaces, per 1000 people per year	0.729 ( $p < 0.05$ )	0.672 ( $p < 0.05$ )	0.371 ( $p < 0.05$ )	0.150 ( $p < 0.05$ )
Self-employment	Number of natural persons working under a business licence, per 1000 people	0.528 ( $p < 0.05$ )	0.575 ( $p < 0.05$ )	0.349 ( $p < 0.05$ )	-0.307 ( $p > 0.05$ )
	Number of natural persons working under an individual activity certificate, per 1000 people	0.671 ( $p < 0.05$ )	0.656 ( $p < 0.05$ )	0.354 ( $p < 0.05$ )	0.259 ( $p > 0.05$ )
Youth self-employment	Proportion of young people (aged 18-29) working under a business licence to the total number of self-employed of this type	-0.377 ( $p < 0.05$ )	0.544 ( $p < 0.05$ )	-0.528 ( $p < 0.05$ )	-0.467 ( $p < 0.05$ )
	Proportion of number of young people (aged 18-29) working under an individual activity certificate to the total number of self-employed of this type	0.471 ( $p < 0.05$ )	0.506 ( $p < 0.05$ )	0.284 ( $p > 0.05$ )	-0.345 ( $p < 0.05$ )
Infrastructure building	Number of newly issued building permits for non-residential buildings, per 1000 people	-0.458 ( $p < 0.05$ )	0.591 ( $p < 0.05$ )	-0.135 ( $p < 0.05$ )	-0.073 ( $p > 0.05$ )
	Number of newly issued building permits for residential buildings, per 1000 people	0.429 ( $p < 0.05$ )	0.892 ( $p < 0.05$ )	0.169 ( $p < 0.05$ )	0.173 ( $p < 0.05$ )

Source: Authors.

The results also reveal the ambiguous relationships between the *LA-index* and youth self-employment, and between the *LA-index* and building infrastructure, which suggest that deeper research into the above-mentioned relationships is needed. The correlation between youth self-employment and the *LA-index* could have been affected by intensive emigration of young people who are studying and working from unfriendly regions to more attractive ones (which confirms the negative correlation between the variables). The correlation between building infrastructure and the *LA-index* could have been affected by there being sufficient infrastructure supply in particular regions. The establishment of a business is based on the rent of the available infrastructure, while increasing business attractiveness promotes the establishment of businesses that demand less real estate.

The relationships between the *LA-index* and the business establishment indicators in different groups of regions are ambiguous. The research (see [Table 3](#)) discloses the following tendencies:

- Regions within the same country that are economically stronger, namely those of European and national importance, show a stronger relationship between the location's attractiveness for business development and the corporate and workplace indicators, as well as between the location's attractiveness for business development and the self-employment indicators.
- Regions within the same country that are economically stronger, namely those of European importance, show a positive correlation between the location's attractiveness for business development and youth self-employment.
- Economically weaker regions, namely those of national and regional importance, show a negative correlation between the location's attractiveness for business development and youth self-employment. This negative correlation occurs because young people from economically weaker regions are likely to emigrate to economically stronger regions or to find employment in strong regional companies rather than to start up in self-employment.
- Within the same country, economically stronger regions, namely those of European importance, show a positive correlation between the location's attractiveness for business development and building infrastructure.

The incorporation of smartness approach to assessment of location attractiveness process expanded the methodologies used in the literature and decision-making process by smart (soft) determinants.

The results in [Table 4](#) indicate that a location's attractiveness for business development has both an instant and a delayed Granger causality impact on different aspects of business establishment:

- A location's attractiveness for business development most quickly (instantly) affects corporate and workplace indicators, and this impact lasts for one year (lag 1). This tendency is more pronounced in economically stronger regions.
- A location's attractiveness for business development affects the establishment of small and medium-sized companies after two or three years (lag 2, lag 3), and self-employment and youth (aged 18-29) self-employment after three years (lag 3). This tendency is more pronounced in economically stronger regions.
- With a four-year lag, there is an inverse relationship between the number of natural persons working under an individual activity certificate and the location's attractiveness for business development; that is, the number of natural persons working under an individual activity certificate affects the location's attractiveness for business development. This finding indicates that a location's attractiveness for business development affects business establishment, while business establishment, as an independent factor, affects the location's attractiveness.
- With a five-year lag, there is no causal relationship between a location's attractiveness for business development and self-employment or between the location's attractiveness for business development and youth (aged 18-29) self-employment.

**Table 5.** Granger causality test results for the *LA-index* and business establishment indicators with 1-5 lags (years).

Hypotheses	All regions (n = 110)		Regions of European importance (n = 33)		Regions of national importance (n = 22)		Regions of regional importance (n = 55)	
	F statistics	Proba-bility	F statistics	Proba-bility	F statistics	Proba-bility	F statistics	Proba-bility
<i>1 lag (1 year)</i> The <i>LA-index</i> does not Granger-cause the share of newly registered companies compared to the share of already operating economic entities	8.774	0.0038	5.774	0.0040	0.246	0.6207	0.217	0.6424
The <i>LA-index</i> does not Granger-cause the number of newly created workplaces	7.700	0.0025	11.849	0.0009	1.417	0.2368	0.091	0.7642
<i>2 lags (2 years)</i> The <i>LA-index</i> does not Granger-cause the number of newly registered small and medium enterprises per year	5.983	0.0037	3.151	0.0412	2.492	0.0888	0.741	0.4797
The <i>LA-index</i> does not Granger-cause the number of newly issued building permits for non-residential buildings	8.123	0.0006	2.459	0.0491	0.388	0.6797	0.767	0.4674
The <i>LA-index</i> does not Granger-cause the number of newly issued building permits for residential buildings	8.012	0.00059	6.700	0.0045	0.169	0.8004	0.201	0.7124
<i>3 lags (3 years)</i> The <i>LA-index</i> does not Granger-cause the number of natural persons working under individual activity certificate	5.742	0.0014	3.010	0.0205	4.370	0.0036	5.742	0.0031
The <i>LA-index</i> does not Granger-cause the number of newly registered small and medium enterprises per year	5.608	0.0016	8.010	0.00055	6.700	0.0045	8.700	0.00015
The <i>LA-index</i> does not Granger-cause the proportion of the number young people (aged 18-29) working under an individual activity	5.942	0.0011	5.618	0.0011	2.958	0.0195	3.058	0.0200

(continued)



Table 5. Continued.

Hypotheses	All regions (n = 110)		Regions of European importance (n = 33)		Regions of national importance (n = 22)		Regions of regional importance (n = 55)	
	F statistics	Proba-bility	F statistics	Proba-bility	F statistics	Proba-bility	F statistics	Proba-bility
certificate to the total number of self-employed of this type <i>4 lags (4 years)</i>								
The number of natural persons working under an individual activity certificate does not Granger-cause the <i>LA-index</i>	3.052	0.0233	3.054	0.0253	2.595	0.0500	2.395	0.0300
The number of newly issued building permits for non-residential buildings does not Granger-cause the <i>LA-index</i>	3.018	0.0245	2.439	0.0411	3.050	0.0212	3.042	0.0243
The number of newly issued building permits for residential buildings does not Granger-cause the <i>LA-index</i>	2.958	0.0195	3.511	0.0049	2.900	0.0295	2.923	0.0199
<i>5 lags (5 years)</i>								
The number of natural persons working under an individual activity certificate does not Granger-cause the <i>LA-index</i>	2.792	0.05001	1.417	0.2368	0.091	0.7642	2.198	0.1414
The number of newly issued building permits for non-residential buildings does not Granger-cause the <i>LA-index</i>	2.495	0.0432	5.508	0.0026	3.058	0.0502	2.792	0.0455
The number of newly issued building permits for residential buildings does not Granger-cause the <i>LA-index</i>	3.851	0.0023	6.550	0.0045	2.490	0.0532	2.395	0.0300

Source: Authors.



- With a one- or two-year lag, a location's attractiveness for business development affects the building infrastructure indicators, while, with a four- or five-year lag, the building infrastructure indicators affect the location's attractiveness for business development. This tendency is more pronounced in economically stronger regions.

The research shows that a location's attractiveness for business development has the fastest effect on the corporate and workplace indicators, while later on (with a four- or five-year lag) it affects the establishment of small and medium-sized companies, self-employment (including youth self-employment) and the building infrastructure indicators. The absence of a relationship between a location's attractiveness for business development and the business establishment indicators with a five-year lag proves that there is a continual need to boost a location's attractiveness for business development. More pronounced impacts of a location's attractiveness for business development on business establishment are observed in economically stronger regions.

The incorporation of Granger causality test to the assessment of location attractiveness process expanded the methodologies used in the literature and decision-making process by the delayed effect (impact over time).

The conceptual framework (see [Figure 1](#)) could be applied to analyse regions or countries of large or small economies. The set of quantitative indicators should be adjusted to the specifics of each territory and the availability of statistical data. The presented set of indicators is oriented to the regions of small economy country, which are more sensitive to international trade flows. For the analysis at the country level, macroeconomic indicators which differ among countries (for example, inflation, taxes rates) should be included. For the analysis of large economy countries, indicators characterising domestic consumption should be included.

## 6. Conclusions, limitations and further research

The institutional and smartness approaches allow us to clarify the definition of a location's attractiveness for business development as the ability of a location, through its environment (comprising intelligence, sustainability, digitalisation, agility, innovativeness, networking, knowledge and learning) and the smart operation of its economic agents (representing public and private sectors), to attract, create and sustain business in a way that provides the location with a competitive advantage over the other locations.

Complementing the correlation analysis with expert evaluation, and including this evaluation in the *LA-index*, allows the elimination of variables carrying duplicate and redundant information, which increases the statistical confidence, simplicity and practical applicability of the methodology and the accuracy of the results.

The correlation between the *LA-index* and the business establishment indicators proves that there is a moderate or strong relationship between a location's attractiveness for business development and the establishment of businesses. A location's attractiveness for business development affects the establishment of businesses, while the establishment of businesses, as an independent factor, affects a location's attractiveness. A location's attractiveness for business development has effects not only in the current period but also in later periods.

The integration of the smartness approach into the concept of a location's attractiveness for business development does not distort any economic tendencies. On the contrary, it is important in qualitative terms (providing insights) when making strategic decisions. Such integration lets systematically analyse attractiveness through soft determinants and has justified that location attractiveness for business development strategy might be supplemented by the smartness approach. New policy decision making, based on the latest economic research, makes the direct impact on the location attractiveness and its image.

This research is hampered by inherent limitations. The first limitation is related to the robustness and sensitivity of the *LA-index* and the selection of the number of business establishment indicators. The *LA-index* value and rankings are affected by the number of sub-indices, their constituent determinants and their indicators. The final result depends on the indicators used, and these, in their turn, can become a means of manipulation to achieve the desired results. Not all estimations can be properly interpreted, because of the vagueness of trends or low statistical confidence. A longer observation period (more than ten years) and a larger number of locations are required, and this should be taken into consideration when conducting future research. Another limitation is the focus on the case of a single country: given that the research is based on a single country's dataset, the findings should be treated with considerable caution.

A number of future research opportunities can be envisaged. It would be worthwhile to carry out more comprehensive empirical research that would include a larger number of countries and would provide a deeper insight into the effects of a location's attractiveness for business development in more or less economically strong regions. The methodology presented in this article is created for the assessment of a location's attractiveness at a sub-national level. It could also be applied at both national and international levels after substituting and revising the indicators, considering the specific nature of the data and the period analysed. The development of methodological frameworks for the quantitative assessment of networking is another potential research area, because currently it is difficult to make a quantitative assessment of this component of a location's attractiveness by employing the data available in general purpose databases.

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